October 30, 2026

KRAFTIA Corporation

Kraftia Launches Strategic Investment Fund

Kraftia Succession Value Partners Investment Limited Partnership:

- Enhancing enterprise value and supporting sustainable growth through business succession and growth investments -



Kamada (General Partner), Obara (Partner), and Yoshida (Partner) of Spiral (3rd, 2nd, and 1st from left), together with Ishibashi (President) and Soeda (Executive Managing Officer) of KRAFTIA (4th and 5th from left), and the founding members of the fund.

KRAFTIA Corporation (headquartered in Fukuoka City, Fukuoka Prefecture; Kazuyuki Ishibashi, Representative Director and President, herein referred to as “Kraftia”) established Kraftia Succession Value Partners Investment Limited Partnership as a strategic investment fund in August 2026 to support sustained growth in the enterprise value of Japanese companies. The fund will commence full-scale operations on November 2.

With business succession as one of its key investment themes, the fund seeks to increase the enterprise value of its portfolio companies over the medium to long term through a range of strategic investments such as growth investments, corporate reorganizations, carve-outs, and support for capital structure optimization, including those of listed companies.

It will draw on the Kraftia Group’s technological capabilities, business management expertise, customer base, talent network, and nationwide operating network, which has

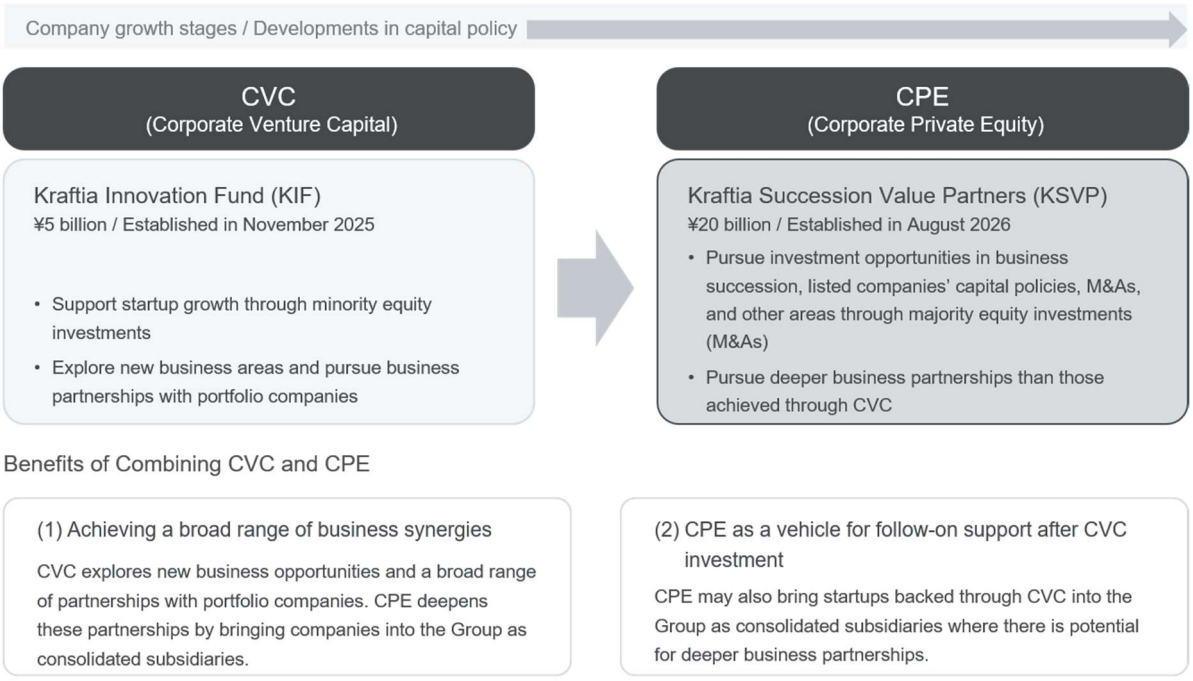
been developed over many years, to build business partnerships with portfolio companies and support their growth. In this way, it will seek to enhance the enterprise value of both its portfolio companies and the Kraftia Group.

■Features of the fund

The fund's basic policy is to make strategic investments that emphasize medium- to long-term value creation, going beyond the pursuit of short-term investment returns.

By drawing on the Kraftia Group's customer base, technological capabilities, operational expertise, talent network, and nationwide operating network, the fund will work with portfolio companies to generate synergies that enhance enterprise value.

The fund is also expected to provide a means of continuing growth support for portfolio companies of Kraftia's existing CVC fund, the Kraftia Innovation Investment Limited Partnership, as they progress through growth stages and pursue their capital structure optimization. In this way, it will support the enhancement of their enterprise value over the medium to long term.



■Comment from the president

Kazuyuki Ishibashi, Representative Director and President, KRAFTIA Corporation

"Many companies in Japan possess outstanding technical capabilities and business foundations but face challenges in succession planning and in funding growth strategies.

This fund is a new strategic investment platform designed to support these companies as they grow and transform, helping them enhance their enterprise value.

We will go beyond providing funding and work with our portfolio companies to create new value, drawing on the technological capabilities, operational expertise, and customer base that the Kraftia Group has developed.

By working in conjunction with Kraftia Innovation Investment Limited Partnership, which supports startups, we will also establish a framework for supporting companies at a wide range of growth stages and help them achieve sustainable growth."

■Background to the fund's establishment

Japanese companies currently face significant changes in their business environment. In addition to business succession challenges caused by a lack of successors, they must address digital transformation (DX), green transformation (GX), labor shortages, productivity improvement, and changes in industrial structures.

At the same time, many companies with outstanding technical capabilities, talent, and customer bases are unable to invest sufficiently in growth, carry out business succession plans, or implement capital structure optimization.

Under its long-term vision leading up to its 100th anniversary in 2044, Kraftia established the fund to help these companies address management challenges and enhance their enterprise value while creating new business opportunities.

■Purpose of the fund

Through strategic investments in companies with outstanding technical capabilities and business foundations, the fund seeks to help portfolio companies enhance their enterprise value and promote collaboration and business partnerships with the Kraftia Group, enabling sustainable growth for both.

Alongside equity investments, the fund will support portfolio companies' medium- to long-term growth by strengthening their management foundations, providing human resources support, supporting business growth, and digital transformation as needed.

■Investment policy

The fund will target the following types of investment opportunities.

(Investment approach)

Business succession, growth investments, corporate reorganizations, carve-outs, support for capital structure optimization including those of listed companies, strategic business alliances, and capital alliances

(Main areas of investment)

Green innovation; power distribution, electrical, HVAC/plumbing, and telecommunications construction; AI and digital solutions; construction technology; real estate and urban development; and areas with potential for synergies with the Kraftia Group

Through these investments, Kraftia will strengthen its existing businesses, create new businesses, and expand its business areas through M&A.

■ Logo

KRAFTIA
Succession Value
Partners

■ Fund overview

Name	Kraftia Succession Value Partners Investment Limited Partnership
Business activities	Investment in Japanese companies (Seeking to create value through collaboration with Kraftia, with majority equity investments as the basic policy)
Date of establishment	August 21, 2026
Fund size	Total commitment: JPY 20 billion (Total commitment amount; capital will be drawn down through capital calls)
Fund term	10 years (extendable by up to 2 years)
Limited partner	KRAFTIA Corporation
Overview of the general partner	Spiral Innovation Partners Limited Liability Partnership

■Future plans

Through the fund, the Kraftia Group will build relationships with promising companies and strengthen its access to new technologies, services, and talent. It will also create new business opportunities through collaboration with portfolio companies and further develop its business portfolio.

Guided by its philosophy of “Craft × Innovation × Action,” Kraftia will continue working toward a sustainable society while enhancing its enterprise value.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.